



# Milestones

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## The Big Picture

The decision to shift Christchurch Women's Hospital services onto the Christchurch Hospital site comes at a time when building projects are being undertaken to improve facilities for a number of services at Christchurch Hospital. This newsletter aims to provide an overview of how the process will occur, an update on each major

project and those involved. "The improvements will have implications for Christchurch, Women's and Burwood Hospitals," says CEO Canterbury Health, Richard Webb.

"We are not trying to replan all areas of Christchurch Hospital. We are simply trying to address the major facility shortfalls and do this in a way that caters for the long term future," says Mr Webb.



Christchurch Hospital PCG (From left) Dr George Abbott - Assoc. Prof. Medical Adviser and Clinical Director of Paediatrics, Mr Martin MacFarlane - Clinical Director Neurosurgery and Medical Adviser, Dr Kelvin Lynn - Chief of Medicine, Murray Godfrey - Finance Manager Hospital Services, Dr George Downward - Clinical Director ICU Medical Adviser, Mark Spittal - Operations Manager Hospital Services, John Luhrs - General Manager Diagnostic and Support Division, Garry Smith - General Manager Christchurch Hospital, Carol Kingsland - Secretary CPPC, Janetta Skiba - Director of Nursing Christchurch Hospital, Peter Gaffikin - Site Redevelopment Project Manager. Absent: Darren Ayling - Allied Health.

## Structure for decision making

The Board of Canterbury Health is the ultimate authority in terms of approvals and budget allocations for projects. To govern these projects on behalf of the Board, a Steering Committee has been established.

The role of this Committee is to co-ordinate the development of the Christchurch campus, establish the scope of each project, determine priorities, and then to monitor the progress of the individual projects against pre-agreed targets including time, cost and quality.

The Steering Committee is chaired by the CEO of Canterbury Health, Richard Webb, and its membership includes the General Managers, clinical representatives, a range of advisers from corporate management, and relevant consultants.

To ensure appropriate design, a number of user groups have been established for specific parts of the project. Membership of these groups normally involves those responsible for operating these areas.

These user groups report to specific Project Control Groups established to oversee the detailed planning of each project. There are three main Project Control Groups (PCGs). One is

responsible for the relocation of the Women's Hospital, another co-ordinates the impact on other services of the Christchurch Women's Hospital relocating to the Christchurch campus and the third PCG deals with the projects on the Christchurch Hospital site.

Each PCG sets protocols and guidelines for departments and services to plan for their needs. It makes recommendations on major planning initiatives for its area and passes these recommendations onto the Steering Committee. Staff user groups in each department report to the site PCG. They meet regularly with Project Controllers and architects to decide appropriate design plans for their areas. The staff user groups' recommendations go to the appropriate PCG.

The Christchurch Hospital PCG Chairman is the General Manager Laboratory and Support Services, John Luhrs. He has recently taken over this responsibility from the Christchurch Hospital General Manager Garry Smith. The Christchurch Hospital Project Controller is Peter Gaffikin. For Christchurch Women's Hospital, the Chairman of the PCG is the hospital's General Manager and the Project Controller is George Haddow.

*'Milestones'*  
is a new newsletter  
focussing on the many  
changes occurring on,  
and planned for,  
Canterbury Health  
sites. It will be issued  
regularly to provide an  
overview and update  
of developments.



## Almost Completed

Anyone who has recently walked past the main entrance of the Christchurch Hospital Emergency Department will have seen that the new four level building nearby is almost completed. It will accommodate:

**Lower Ground:** Paediatric Offices

**Ground Floor:** Child Acute Assessment (CAA)

This will have ten beds. In the CAA children will be observed, treated and sent home or, if appropriate, admitted. The CAA is due to open the end of August. Also on this floor are Orthopaedic Outpatients. This area has had a complete redevelopment to improve patient flow, waiting areas and staff support.

**First Floor:** Radiology will accommodate its second MRI and CT scanners in this area. Both machines will increase diagnostic capacity. Completion by late September.



*The new building which will accommodate the CAA, the second MRI and CT scanners, a new Gastrosocopy/Endoscopy Unit, Orthopaedic Outpatients and Paediatric offices.*



*The magnet which is part of Radiology's new scanning facilities is lifted into the building.*



*Construction in the CAA area.*



*A reception area under construction.*

**Second Floor:** Ultimately this will accommodate a new Gastrosocopy/Endoscopy unit. Internal sketch plans should be completed by September and the unit finished next year.

*Construction in the Orthopaedic Theatre area.*





## Preparation for Relocation of Women's Services

Planning is well underway to relocate some Christchurch Hospital services so construction can start on the Women's and Children's Hospital. This will involve a four-level, purpose-designed facility with its own entrance. Demolition will begin early next year on areas needed to be cleared for construction of the facility to start. The new hospital should be completed by the end of 2002. The children's wards will also be upgraded and integrated into the design, forming part of the Women's and Children's Hospital.

### As part of this process the following departments will be relocated.

- Medical Physics will move to 45 St Asaph Street by the end of December.
- The loading dock facilities in Riverside will move to a revamped Food Services loading area in February.
- Some Allied Health services will move temporarily to Parkside lower ground floor.

- The Paediatrics department and outpatient areas will then move from the west to the east of Riverside lower ground floor.

*The Medical Records team involved in shifting patient records to St Asaph Street for storage.*



## Redevelopment / relocation unrelated to the Children's and Women's Hospital:

- The Hyperbaric Medicine unit will be redeveloped to accommodate the new (and much larger) Hyperbaric Medicine Chamber. Completion in October.
- The Dental Service will move to a purpose-designed area in the ground floor of the car park building. Completion expected by March next year.
- Medical Records have already moved less-used patient records to storage in 45 St Asaph Street. The vacated space will be filled by the extended hyperbaric facility, some Allied Health services

- and Women's medical records at a later date.
- The Emergency Department will soon begin very important renovations to include two x-ray rooms and other improvements for patients and staff.
- The Professional Development Unit may also be renovated to increase the number of seminar and meeting rooms, and to improve the facilities to a standard appropriate for the main training and seminar facility of Christchurch Hospital.
- Medical Illustration moves to Parkside lower ground floor to allow the redevelopment of the loading dock.



## Other Areas for Development

- A new car park building has been proposed for the afternoon staff car park site, similar in size to the existing car park building. This would provide the extra parking needed as a result of the arrival of Women's Services.
- Hagley Hostel's long-term future is still under review.



*Hagley Hostel*



*Site for the four level Women's and Children's Hospital.*

*Christchurch Hospital campus.*

## Proposed Stage Four Extension to Parkside

A multi-level extension is likely for the Parkside West building, diagonally opposite the Nurses' Chapel. This new building would provide an area for a day surgery unit. It may also provide facilities for Women's Outpatients, Ophthalmology, some Allied Health services and extensions to the Oncology Service.

## Architectural Plans and Drawings

The next issue of 'Milestones' should feature architectural drawings of the planned Women's and Children's hospital. The same drawings will also be made available to the community in a brochure which outlines the development.



**Canterbury  
HEALTH**

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